May 6, 2013

Dear Commissioners:

Please find attached the proposed budget for the fiscal year beginning July 1, 2013 and ending June 30, 2014 (FY2013-14). Attached are Budget Issues; Budget Worksheets; and the proposed Budget Ordinance. A Budget Implementing Resolution will be developed as the Commissioners review and work through the FY2013-14 budget materials.

All funds in the FY2013-14 budget are balanced despite decreased sales tax revenue and a decrease in available real estate property tax revenue after incentives paid. No operating expenses or debt service expenses are funded using General Fund fund balance. This is critical as the County looks to future opportunities. No increase in the property tax rate is recommended.

The County continues to look to long-term cost containment through realignment of services and increased utilization of technology. Further, the budget continues to fund core long-term costs using a business model based upon the useful life of the asset. In FY2012-13, the Vehicle Replacement Fund was established. In FY2013-14, replacement funds are established for HVAC systems and Roofs. This kind of thing is definitely not sexy, but it is essential to the long-term financial condition of the County.

My thanks are extended to all County department heads who worked diligently on this budget. County employees remain focused to bring cost-effective services and excellent customer service to the citizens, property owners and guests of Rutherford County. I wish to particularly thank Finance Officer Paula Roach and Deputy Finance Officer RaeAnn Turner for their help. Judy Toney, Hazel Haynes, and Debra Conner are also due great thanks for their yeoman efforts.

In the end, the recommendations contained herein are those of the County Manager. I appreciate the opportunity to serve the Board of Commissioners and the citizens of Rutherford County. I look forward to working with the Board to review these recommendations and adopt a budget ordinance for FY2013-14.

Sincerely,

Carl Classen
County Manager

THE MEMBERS OF THE RUTHERFORD COUNTY BOARD OF COUNTY COMMISSIONERS

The proposed budget for Fiscal Year 2013-2014 is presented for your consideration. This budget is based on a revenue-neutral property tax rate of 60.7 cents per $100 valuation that yields a budget that is within 6.02% of last year's adopted budget.

This budget message is divided into several sections:

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Appendix A	County 10 Year Trend Data
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Budget Issues

The FY2013-14 budget reflects difficult issues that will require careful allocation of financial resources and personnel. The good news is that the County can continue regular services and to make investments in economic development and quality of life projects, but the County will also need to wring out savings through reorganization and investments on long-term cost containment.

The FY2013-14 proposed budget (all funds) is $53,183.528. Of the $3.0 million increase from FY2012-13 ($50,161,592), incentive payments make up $2.1 million. After incentives, the total increase is 1.7%.

Rutherford County is in good financial condition but continues to feel the effects of the long economic recession that followed the textile industry dislocation of the late 1990's and 2000's. Real estate property valuation is up 1.1% from FY2012-13 to $5.7 billion but the net real estate property tax revenue is down after incentives are included. The total net taxable valuation increased 3.595% but the net taxable income after incentives is flat. This trend is expected to continue into FY2014-15 when incentives will reach $5.3 million but increased valuation is expected to meet much of that expected expense.

Based upon FY2012-13 experience and recent trends, the gross Article 39 sales tax (situs distribution) is expected to decrease $423,825. This is disturbing as situs distribution sales tax reflects local retail sales. When combined with other portions of the sales tax, which are distributed based upon population and other factors, the overall sales tax revenue decreases 7.5%.

Most County department budgets have been kept flat or decreased slightly to reflect the revenue issues noted above.

Although the above revenue outlook for FY2013-14 hinders the ability of the Commissioners to meet goals established during 2013, progress is being made on the goals and further progress is reflected in the FY2013-14 budget. A summary of the 2013 goals and their current status is shown below.

Commissioner Goals	Staff Update
Infrastructure Development • Improve water and sewer system to meet current and anticipated needs. • Expand fiber • Extend cell coverage	A staff working group has been formed to develop a comprehensive map of existing infrastructure and current land uses. These maps will be provided to the Planning Board and Economic Development Board for recommendations to the County Commissioners on existing infrastructure improvement filling gaps in service

Pride in Education • Educate about the relationship between lower educations levels higher costs of providing human serves through the county (e.g., DSS, Truancy Court, etc.). • What can County Commissioners do to partner with schools (and others) to help this situation?	Chairman, Vice Chairman and County Manager have begun regular meetings with School Board counterparts. Efforts underway about working with municipalities to increase volunteer participation in hometown schools.
Develop a Customer Service Focus - Share information with Citizens - Solicit feedback from citizens feedback to department heads about service expectations and performance	Tax Office being restructured with focus on accuracy, fairness and customer focus. HR Director providing customer service training. Some customer feedback surveys already being conducted but need to for comprehensive and regular customer feedback surveys and improvement.
Coordinated Public Information function • Citizens: what's available to them; solicit their feedback on quality and type of services; close feedback loop from citizens to manager/department heads/BOCC • Respond to records requests • Handle media requests	Funding not included for public information position. Manager will continue working with department heads to get out information to the public regarding County services, events, and emergency information. Clerk to the Board has set up regular system for inquiring of departments and IT when public records request received.
Develop building and repair replacement plan for county-owned facilities.	HVAC and Roof Replacement funding plans, akin to the Vehicle Replacement Plan begun in FY2013-14, are included in FY2013-14 budget.
Develop Capital Improvement Plan and process • Determine long-term needs • Develop Cost estimates • Identify financing strategies	County Manager will work with Commissioners during coming year to develop a Capital Improvement Plan process for possible implementation in FY2014-15.
Project Planning	
• **Complete EMS Planning in southern end of County**	Property along 221A near Henrietta-Ellenboro Road in County name. Architect retained and planning underway. Bidding and construction in spring/summer 2014.
• **Build in 911 redundancy** • Revisit previous plan • Identify viability of current plan	County Manager will work with Sheriff and affected Department Heads on a plan for consideration by

• Explore with others about ways to create redundancy – Polk, State, regional backup	the County Commissioners.
• **Locate a permanent home for the Farmer's market** o Board to Board work with other elected officials in municipalities to determine placement and potential partnerships	Project already under discussion. Goal is permanent Farmers Market location in time for 2014 season.
• **Build new library in the southern end of the county** o Consider this in the design of EMS station for shared space In FY13-14. Identify staffing and service implications for BOCC consideration	Southeastern EMS Station architect has been directed to plan for eventual library expansion similar to Mountains Library/EMS station.
• **Build 4 new schools and bus garage** (previously identified by schools planning study)	Consider as part of Capital Improvement Plan discussions.
Pride in Education • Educate about the relationship between lower educations levels higher costs of providing human serves through the county (e.g., DSS, Truancy Court, etc.). • What can County Commissioners do to partner with schools (and others) to help this situation?	Chairman, Vice Chairman and County Manager have begun regular meetings with School Board counterparts. Efforts underway about working with municipalities to increase volunteer participation in hometown schools.

Budget Trends:

Since 2006, total County Revenues and Expenditures (for all Governmental Funds) have trended as follows:

Revenue & Expenditure Trends All Governmental Funds			
Year	Total Revenues	Public Safety	Debt Service
FY2006-07	$60,674,694	$12,897,402	$8,007,558
FY2007-08	$66,826,138	$14,220,359	$9,049,081
FY2008-09	$62,229,139	$14,868,059	$9,871,594
FY2009-10	$60,571,248	$14,526,559	$10,647,538
FY2010-11	$59,903,244	$14,528,593	$11,400,697

FY2011-12	$76,628,495	$15,347,491	$16,896,354
FY2012-13*	$86,506,347	$17,809,694	$7,716,823

***Amended budget as of March 31, 2013. Increase in revenues for FY2011-12 and FY2012-13 primarily due to economic development grants for Horsehead Corporation of $7.75 million, which are included in the Grant Fund and bond settlement proceeds for Grey Rock and Queens Gap Infrastructure which are included in Capital Project Funds.**

Appendix A contains 10 year trend data from the County's annual audit and the FY2012-13 Amended Budget as of March 31, 2013.

General Fund Balance:

The County began FY2012-13 with $12,526,592 in unassigned General Fund balance, of that $1,043,000 was budgeted in FY2012-13 for operating and capital expenses. It is anticipated to use little to no unassigned fund balance, therefore, unassigned fund balance on June 30, 2013 is expected to remain $12.5 million.

Each year, the County "carries forward" certain grant and other projects from year-to-year. These items increase the budget but zero out with revenues and expenditures over multiple fiscal years. FY2012-13 carry-forward items will be amended in the FY2013-14 budget after July 1. Examples include Community Development Block Grants, NC Rural Center Building Reuse Grants, Capital Projects (including Water and Sewer Projects) and other multi-year projects such as Grey Rock Infrastructure.

Again, the FY2013-14 budget proposes to use no General Fund unassigned fund balance for operating expenses or debt service. The proposed FY2013-14 fund balance is estimated to be 25.2% including the fund balance recommended to be reserved for the HVAC and Roof Replacement plans.

Property Tax Rate:

The Property Tax Rate is proposed to be unchanged at 60.7 cents per $100 valuation.

Effective July 1, 2013, County Service Districts – Fire Protection will fund rural fire services rather than rates established under Rural Fire Protection District statutes. Based upon budget submissions by the Fire Departments, the rates for County Service Districts – Fire Protection are shown for each district.

County Service District - Fire Service	FY 13-14 Assessed Value	FY12-13 Budget Amount	FY12-13 Tax Rate	FY13-14 Budget Request	Tax Rate Needed to Fund FY13-14 Budget
Bill's Creek	$ 286,494,033	205,768	0.08	213,546	0.06
Bostic	$ 133,624,170	78,439	0.05	85,044	0.05
Broad River	$ 9,578,895	-	0.00	8,621	0.10
Cherry Mountain	$ 185,015,940	216,862	0.09	218,032	0.09
Chimney Rock	$ 60,058,439	46,034	0.05	38,865	0.05
Cliffside	$ 177,511,250	173,473	0.08	181,309	0.08
Edneyville	$ 2,841,185	-	0.00	2,301	0.09
Ellenboro	$ 316,595,558	249,973	0.07	273,283	0.07
Fairfield	$ 31,215,808	-	0.00	22,472	0.08
Forest City	$ 19,228,416	-	0.00	13,844	0.08
Green Hill	$ 212,324,204	211,900	0.07	191,196	0.07
Hudlow	$ 313,064,015	266,392	0.08	307,831	0.08
Lake Lure	$ 16,885,160	-	0.00	12,160	0.08
Outside Response Area	$ 201,351,271	1,323,054	0.03	1,424,334	0.04
Polkville	$ 35,708,901	11,034	0.03	12,624	0.03
Rutherfordton	$ 242,664,537	216,616	0.08	239,500	0.08
Sandy Mush	$ 293,420,529	176,681	0.05	191,764	0.05
Shiloh Danieltown Oakland	$ 397,948,979	229,596	0.05	247,100	0.05
Shingle Hollow	$ 112,012,473	122,530	0.10	142,024	0.10
Spindale	$ 14,854,743	-	0.00	10,696	0.08
Union Mills	$ 146,917,698	94,938	0.05	91,112	0.05

Cliffside Sanitary Service	$ 6,244,197	18,179	0.08	5,951	0.08

Property and Sales Tax Revenue:

Between the two revenue sources, there is a decrease of 4.6% from FY2012-13 estimated as compared to FY2013-14 recommended budget.

	PROPERTY TAX	
FY2012-13	Current year budget	$29,929,311
FY2012-13	Estimated	$31,500,000
Budget Authorized FY2013-14	Budget Authorized	$32,410,467
FY2013-14	Budget (net Economic Development Incentives)	$29,936,543

	SALES TAX	
FY2011-12	Actual	$9,862,250
FY2012-13	Budgeted	$9,732,557
FY2012-13	Estimated	$9,233,324
FY2013-14	Budget	$9,004,189

K-12 Education and Isothermal Community College

Allocations are proposed at the FY2012-13 levels budgeted.

EDUCATION FUNDING

	FY09-10 Approved	FY10-11 Approved	FY11-12 Approved	FY12-13 Approved	FY13-14 Recommended
County Depts. Less Schools/College	33,492,185	32,568,227	32,657,366	32,951,006	34,448,751
Schools	12,146,850	11,995,014	12,271,014	12,271,014	12,271,014
College	1,912,715	1,888,806	1,891,806	1,891,806	1,891,806

Economic Development Incentives	50,000	67,000	170,718	1,147,898	2,605,086
Other	9,294,615	3,089,650	2,695,238	1,899,868	1,966,871
Total	**56,896,365**	**49,608,697**	**49,686,142**	**50,161,592**	**53,183,528**

Further, the School Capital Account portion of the Debt Service Fund is expected to have a negative balance of $1,129,468 at the end of FY2012-13 as presented in **Appendix B**. In July, 2011 it had been expected to be negative by approximately $850,000. As such, the County had budgeted FY2011-12 revenue from the Board of Education of $425,000 to the Debt Service Fund.

The County must pay the debt service regardless. Debt service is shown as contra accounts in the several sales tax revenue accounts within the General Fund budget. The Sales Tax allocated to the Schools is recorded as revenues in the Debt Service Fund.

Rather than ask the Board of Education to pay the County the previously-agreed upon half share ($255,686) in FY2011-12 or in future years, the County Manager has asked the School Superintendent to create a FY2011-12 contingency reserve in that amount using the Board of Education's estimated $2.3 million unassigned reserve. It is expected that, over time, the negative account balance will reduce to zero as sales tax revenues increase. This will fulfill the prior agreement and not negatively impact the Board of Education's funding of education needs.

Lottery proceeds ($620,000) are estimated to remain flat from FY2012-13 to FY2013-14. All Lottery proceeds shown in the Debt Service Fund are pledged to pay school debt. If Lottery proceeds increase, the sales tax transfer from the General Fund can decrease. If Lottery proceeds decrease, as has been proposed in recent Legislative sessions, then General Fund transfers to the Debt Service Fund will need to increase.

NOTE: Any reduction by the General Assembly in Lottery Funds allocation will require an increase in County General Fund expense to pay school debt. The General Assembly now allocates $100 million of the expected $170+ million in Lottery Funds that would otherwise be going to statewide school capital construction.

Vehicle Replacement Plan:

The Finance Office has updated the Vehicle Replacement Plan that is based upon a business model as presented and approved in the FY2012-13 budget process.

The Vehicle Replacement Plan puts every vehicle in the County fleet in a single plan and it:

1. Determines when new vehicles are needed;
2. Identifies when vehicles should be changed to other uses (e;g. patrol vehicle to administrative use);

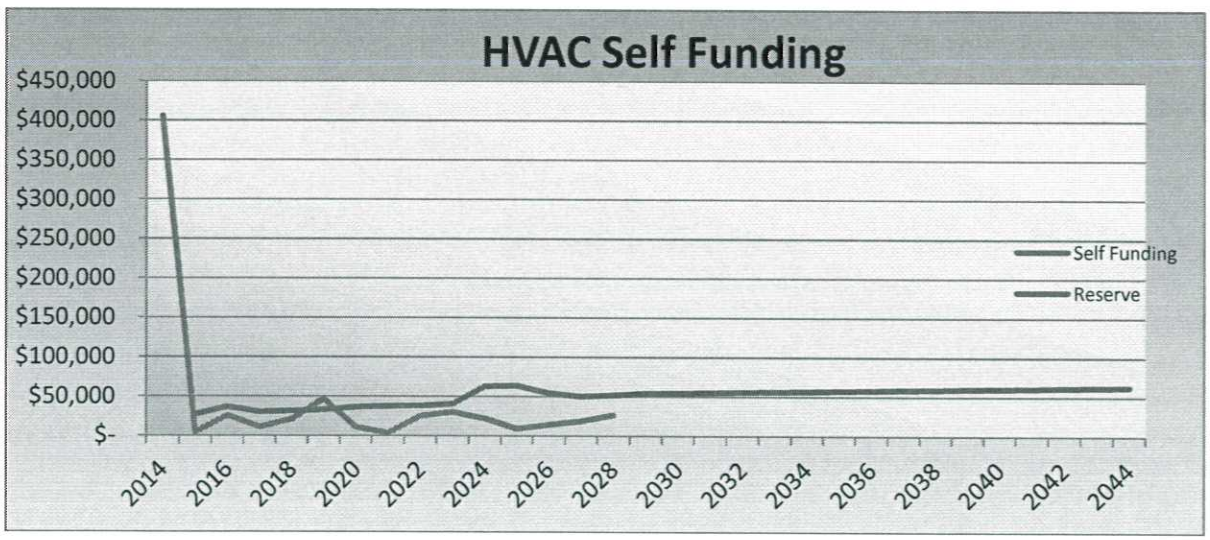
3. Establishes which vehicles should be reconditioned (e;g. remounting an EMS truck to double the life at half the cost); and,
4. Plans when vehicles should be disposed.

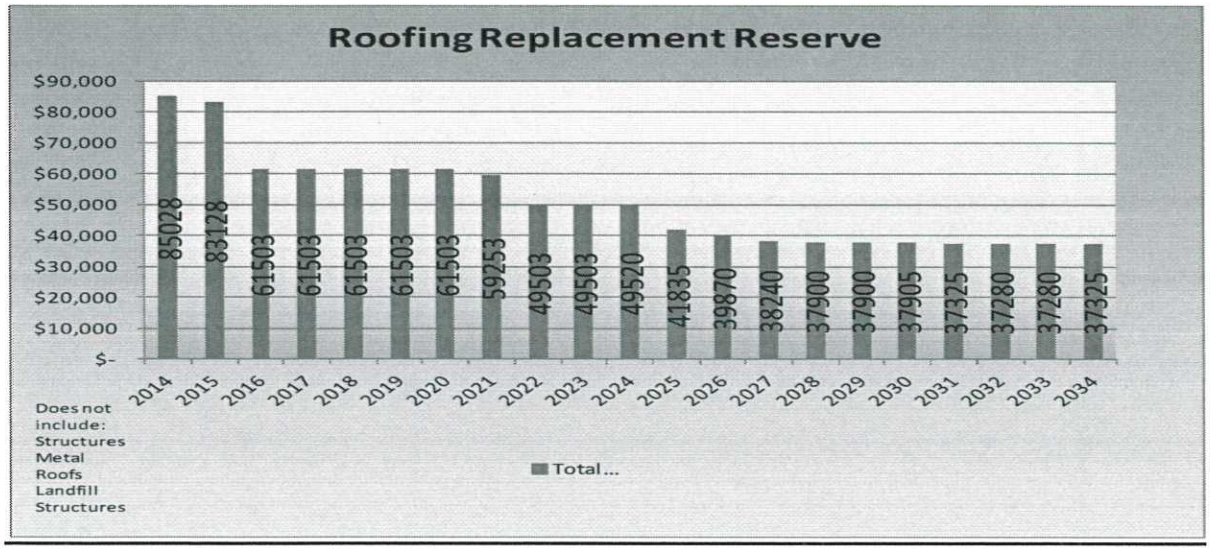
FY2013-14 vehicle costs are $599,066 and will peak in FY2014-15 at $826,185, tapering off in subsequent years. Each fiscal year, this 10-year plan will be updated. In all cases, vehicles purchased by the County will have a life expectancy in excess of three years.

HVAC and Roof Replacement Plans:

For FY2013-14, the County Manager proposes to include an HVAC Replacement Plan and a Roof Replacement Plan to prepare for the eventual replacement of these core items. Unlike vehicles, though, HVAC and Roofs do not need to changed out until they fail or become excessively expensive to repair. This makes their lifespan much longer and their overall annual cost lower. Because of the nature of these two replacement plans, initial funding is proposed through a restricted reserve allocation rather than an appropriation of current revenues. Appropriation will be made in FY2014-15 and out-years in amounts shown below.

HVAC replacement funds for FY13-14 will be handled through general fund reserve restriction in the amount of $405,680, likewise, the roof replacement funds will also be handled through general fund reserve restriction in the amount of $85,028. As the charts below indicate, over the next several years the replacements funds will decrease significantly.





Rutherford Center: In the FY2013-14 the County will be looking to consider moving all non-paying rent functions out of the Mental Health (Rutherford) Center. This cannot be included in the budget until changes in tenancy are implemented.

Tax Collection:

Rutherford County has $5.1 million in unpaid real estate delinquencies as of April 29, 2013. As of June 30, 2012, the County audit showed the collection rate of just 93.24% of real estate property tax levy. The State average is 97.9%. Each percentage of unpaid delinquency is equal to $347,000 in FY2013-14.

By State law [GS 149-113(b)(6)] the County may only budget property tax revenues based upon the prior fiscal tax collection. Hence, even though the FY2013-14 levy is $34.76 million, the FY2011-12 tax collection rate of 93.24% must be used for budget purposes. Hence, the property tax revenues are only budgeted at $32,410,467.

In the spring of 2012, County Commissioners took steps to increase collection of delinquencies. Based upon FY2012-13 real estate property tax receipts to-date, it appears those actions, along with increased collection focus by the staff, will yield a June 30, 2013 collection rate of approximately 95%. As of April 19, 2013, the real estate property tax collection rate was 94.41% with a Solid Waste Fee collection rate of 89.32%.

Of the $5.1 million in real estate delinquencies, $1.5 million is in Grey Rock bankruptcy and securing payment will be time-consuming as will be any other real estate delinquencies in bankruptcy court. However, staff will continue aggressive collection efforts regardless of how long it may take to secure payment.

Of the remaining $3.9 million, staff expects to collect 75% in the coming fiscal year, of which $2 million will be used for the General Fund and the balance will be used to offset expenses in the Tax Office Improvement Project.

State law limits the County to budget only the property tax levy at the prior fiscal year's audited tax collection rate (93.24%), see **Appendix C**, the current fiscal year's experience is expected to continue and improve in FY2013-14.

FY2013-14 will also be the first year of motor vehicle tax collections through State automobile registrations. This is expected to yield a much higher collection rate but the crystal ball is too blurred to make a practicable forecast. As such, the amount estimated is based upon FY2012-13 assumptions.

Emergency Medical Service (EMS) Revenues:

The County began Convalescent Calls in October. The policy change to fully implement this service did not occur until May 1, thus showing substantially less-than-expected revenue. EMS also learned that the contract billing company for EMS is 6-8 weeks delayed in sending out bills, also causing revenues to be substantially lower than expected. Cuts were made to the EMS budget during the fiscal year to account for this revenue decrease. FY2013-14 anticipates the EMS System including convalescent care to be fully operational, including, convalescent transports and emergency transports that will or could require paramedic or advanced lifesaving skills. The County is seeking alternatives/improvements to its current billing company plus EMS office operations have been merged with Transit as that agency has many of the same billing and scheduling functions. The reorganization has allowed for one less full time management position, and further efficiencies are anticipated.

Due to the issues at EMS, work beyond planning the Southeastern region EMS station has been delayed until the new revenue level has been stabilized through December 31, 2013 when the situation will be reviewed. As to the Southeastern EMS station, land has been secured and architect Mark Patterson, Patterson Designs, has been retained to prepare initial drawings. Presuming revenues are as expected by December 31, construction would begin during spring or summer 2014 with completion in fall/winter 2013/2014

Because of their close relationship with EMS services, Rescue Squad funding is proposed to be moved from Special Appropriations to the EMS actual budget. The FY2013-14 budget includes Rescue Squad funding at the same FY2012-13 level. Also, to establish a policy that any revenue amounts paid to the rescue squads be reported quarterly, September 30, December 31, March 31, and June 30.

In **Appendix D,** please find a reorganization chart that combines Emergency Medical Services and Transit under a single department – Transportation Services. This reorganization will provide efficiencies and improve coordination between common back-off functions, such as scheduling, billing and collections. EMS operations will continue to be managed by a veteran paramedic and Transit operations will continue to be led by an experienced transit manager transit.

Unemployment Benefits:

Beginning July 1, 2013, Governor McCrory will decrease the time that a person can collect unemployment benefits to a period of time from 12-19 weeks total. This will have a positive

effect on this and future budgets. However, beginning July 1, 2013, employers are required to pay 1% base wages. Also, actual charges incurred in FY2012-13 will be billed to the County in December 2013. Therefore, $98,488 (or 1% estimated payroll-base wages) and $61,739 estimated charged per ESC March 2013 for a total of $160,227 for FY2013-14.

Year	Amount Budgeted	Amount Paid
2010-2011	$27,364	$27,364
2011-2012	$144,865	$144,865
2012-2013	$121,064	$127,530
2013-2014	$160,227	Billed in December with quarterly contributions beginning October 2013

Salary Adjustment: Prior to December 2012, county employees did not have any form of pay adjustment since FY2008-09 and still do not have the ability to move up steps through alternative means. This "compression" causes morale problems. The budget includes a 2.5% salary adjustment for all employees commencing with the eighth pay period, which occurs in January 2014. The total cost is $212,650 (includes General Fund, DSS, E911, Grant, Transit and Solid Waste).

New Hires: Due to the need to increase utilization of existing human resources. As such, the budget includes a policy that no vacant position may be advertised and no fulltime employee may be hired except upon review of departmental staffing levels with the department head and written authority of the County Manager.

Retirements/Reclass: Several retirements/reclassifications are planned in FY2013-14 and the payouts for accrued vacations are $41,016. This amount is included as a line item under the Human Resources Department. Departments requested $89,109 in reclassifications and reinstatements but only 3 reclassifications are being recommended at a cost of $10,139.

Benefit Changes: No benefit changes are recommended for the FY2013-14 budget and the budget continues the split level health coverage offered through the State Health Plan. The County will pay for employee-only coverage at the 70% rate and employees may elect coverage at the 80% rate.

9-1-1 Fund: Total revenues and expenditures are $486,434, all of which is funded through the 9-1-1 surcharge and within the guidelines established by the State. The County continues to work towards improved countywide radio transmission and reception with eventual integration into the statewide VIPER system.

STATE LAW: 9-1-1 work is severely hindered by existing law that restricts use of 9-1-1 funds only to handling phone calls and not allowing expenditures for receiving equipment such as radios and towers. In effect, 9-1-1 fees pay for a call into the 9-1-1 center but not the call for the cost to send help. It is estimated that the County will have $285,545 in 9-1-1

fund reserves as of June 30, 2013 that it would like to use towards telecommunication improvements but cannot due to this restrictive law.

Water and Sewer Capital Funds:

All of the Water & Sewer Capital Funds are allocated to pay debt service on existing water and sewer bonds. No additional capital funds are planned.

Grant Fund

The recommended FY2012-2013 grant fund is comprised of the following continuing grants:

Airport Improvements
High School Resource Officer
CDBG Housing Rehabilitation
Urgent Repair Program Grant
Rural Center Building Reuse Grant
One NC Fund Grant
Bulletproof Vests Grants
BJA Edward Byrne Grants
Single Family Rehabilitation Grant
Gold Leaf Infrastructure Grant
NC DOT Infrastructure Grant
Rural Center Infrastructure Grant
NC Department of Commerce Industrial Development Fund Grant
Appalachian Regional Commission Infrastructure Grant

REVENUES	
Rutherford County School Board	$238,793
Airport Grants	$150,000
County Airport Match	$ 16,667
Total Revenues	**$405,460**

EXPENSES	
High School Resource Officer /Lead SRO	$238,793
Airport Projects	$166,667
Total Expenses	**$405,460**

If the Board approves, carry over balances from FY2011-2012 grants will be re-budgeted with June 30, 2012 unexpended balances.

Transit Fund

The Transit Advisory Board has submitted the following budget:

REVENUES

Elderly & Handicap Funds	$ 68,584
RGP Receipts from riders	$ 10,000
State Grant RGP	$ 81,797
State Administration Grant	$ 166,997
NCDOT Road Work First Grant	$ 30,738
State Grant Equipment	$ 34,509
Contribution from Outside Agencies	$ 569,000
Total Revenues	**$ 961,625**

EXPENSES

Salaries/Fringe	$ 645,104
Operations (other than below)	$ 92,750
Capital Outlay	$ 38,343
Fuel	$ 137,250
Insurance	$ 32,678
Five Year Plan	$ 7,500
General Fund Indirect Costs	$ 8,000
Total Expenses	**$ 961,625**

There are no county funds budgeted for Transit. The fund generates revenues from its users and from grants made by the state and federal governments. Transit will closely monitor proposed legislation and state funding, including the Medicaid brokerage program and NCRoad funding. The recommended budget does not include a rate increase.

Solid Waste

It is recommended that a portion of the Solid Waste Disposal Tax Revenues be used to continue to fund the costs of a School Recycling Coordinator part-time position ($13,000) to assist with recycling efforts in the schools. A goal of the Recycling Specialist is to reduce the waste going to the landfill through recycling and education efforts. Solid Waste plans to begin the Enhanced Recycling Program in August 2013.

A recap of Revenues and Expenses for the Solid Waste Fund are as follows:

REVENUES

Household User Fees	$1,937,000
Tipping Fees	$1,570,000
Recycling Revenues	$ 265,000

NC DENR ($2 ton) Fees	$ 73,000
Tire Disposal	$ 82,000
White Goods	$ 27,000
Interest Earnings	$ 6,162
License Fees	$ 900
Sale of County Property	$ 20,000
Solid Waste Disposal Tax	$ 38,000
Total Revenues	**$4,019,062**

EXPENSES

Collections	
Salaries/Fringe	$ 711,798
Fuel	$ 80,000
Operations	$ 183,483
General Fund Indirect Costs	$ 82,017
Capital Outlay	$ 10,000
Total Collections	$1,067,298
Disposal	
Salaries/Fringe	$ 485,856
Recycling Specialist Contribution	$ 13,000
Waste Disposal Contract	$ 1,555,000
NC DENR Fees ($2 ton)	$ 100,500
General Fund Indirect Costs	$ 109,312
Operations	$ 549,996
Capital Outlay	$ 33,800
Transfer to Vehicle/Equipment	$ 104,300
Total Disposal	$ 2,951,764
Total Expenses	**$ 4,019,062**

Other:

All other revenues are remaining flat including those relating to property sales and construction which are reflected in the revenue figures. (Register of Deeds and Building Inspection). Building Inspections has seen a decrease mostly due to the fact that most of Horsehead permits have been pulled and paid for.

Summary of Recommended Budgets for all Funds:

	Revenues	Expenditures
General Fund	$40,242,385	40,242,385
DSS Fund	$12,941,143	12,941,143

Vehicle/Equipment Replacement	$ 1,528,189	1,528,189
E911 Addressing Fund	$ 486,434	486,434
ROD Automation Enhancement	$ 45,020	45,020
Grant Fund	$ 402,952	402,952
ICC Capital Reserve Fund	$ 162,214	162,214
Debt Service Fund	$ 6,499,886	6,499,886
Transit Fund	$ 961,625	961,625
Solid Waste Fund	$ 4,019,062	4,019,062

GRAND TOTAL ALL FUNDS **$67,288,910**

Copies of the recommended budget will be available in the Clerk to the Board's Office and the County Library for public review. Individuals desiring a personal copy may download a copy from the County Website, (www. Rutherfordcountync.gov)